

**MONTEZUMA COUNTY COMMUNITY DEVELOPMENT ACTION PLAN 2019**

<b>Project</b>	<b>Rank</b>	<b>Primary Partners</b>	<b>Funding Resources</b>	<b>Cost Estimate</b>	<b>Jobs</b>	<b>Outcomes &amp; Impacts</b>
<p><b>1. Agriculture:</b> Expand Agricultural Sector Opportunities</p>	High	<ul style="list-style-type: none"> <li>• <b>Co. State Univ. Cooperative Extension</b></li> <li>• CSU Research Center</li> <li>• Local growers</li> </ul>	<ul style="list-style-type: none"> <li>• Grants</li> <li>• USDA</li> <li>• Local producers</li> </ul>	N/A	Turn around declining numbers in Ag sector. 2017 shows 829 Ag jobs in the County.	<ul style="list-style-type: none"> <li>• Re-establish fruit industry by expanding products.</li> <li>• Integrate fresh pack &amp; juicing operations.</li> <li>• Retain/maintain rural character of the county.</li> <li>• Protect lands for grazing.</li> <li>• Regional networking &amp; educational events-Ag Economic Summit &amp; beef cow symposium.</li> <li>• CSU Extension &amp; Mesa Verde partnership on agritourism programs.</li> <li>• Estate &amp; succession planning for agricultural producers.</li> </ul>
<p><b>2. Agriculture:</b> Implement Montezuma Coalition Funds to Sustain &amp; Grow Local Food Economy</p>	High	<ul style="list-style-type: none"> <li>• <b>SW Farm Fresh Cooperative</b></li> <li>• Area growers</li> <li>• Montezuma Food Coalition</li> <li>• Montezuma Orchard Restoration Project</li> <li>• National Young Farmers Coalition</li> <li>• Montezuma Land Trust Conservancy</li> </ul>	<ul style="list-style-type: none"> <li>• CSU SW Co. Research Center</li> <li>• USDA Grant</li> <li>• GoCO Inspire Grant</li> </ul>	Undetermined	<p>Turn around declining numbers in Ag sector. 2017 shows 829 Ag jobs in the County.</p> <p>29 paid internships in 2018 – expect to double in 2019</p>	<ul style="list-style-type: none"> <li>• Promote agriculture use of small land parcels.</li> <li>• Maintain &amp; expand agricultural sector.</li> <li>• Farmer education around running a business.</li> <li>• Collaborate with healthcare sector on organic &amp; healthy foods.</li> <li>• Expand buy local opportunities.</li> <li>• Educate media &amp; consumers on complexity of Ag's cause &amp; effect on economy.</li> <li>• Sustain local Farmer's Markets.</li> <li>• Educate &amp; engage youth with outdoors &amp; agriculture.</li> <li>• Genetic testing of fruit through Montezuma Orchard Restoration Project.</li> </ul>
<p><b>3. Business Development:</b> Build Solar Array in Montezuma County</p>	High	<ul style="list-style-type: none"> <li>• <b>Montezuma County</b></li> <li>• MCEDA</li> <li>• Empire Electric</li> <li>• Ute Mt Ute Tribe</li> </ul>	<ul style="list-style-type: none"> <li>• County</li> <li>• Private investment &amp; businesses</li> <li>• Grants</li> </ul>	Undetermined	Undetermined	<ul style="list-style-type: none"> <li>• Seeking private partners &amp; investment.</li> <li>• Feasibility being determined.</li> <li>• Available land &amp; sunlight capacity.</li> </ul>

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<p><b>4. Business Development:</b></p> <p>Utilize Area Attractions to Increase Visitation in Dolores</p>	High	<ul style="list-style-type: none"> <li>• <b>Dolores</b></li> <li>• Dolores Chamber</li> <li>• Businesses</li> </ul>	<ul style="list-style-type: none"> <li>• Town</li> <li>• MCEDA</li> <li>• SBDC</li> </ul>	Undetermined	Increase number of jobs located in Dolores.	<ul style="list-style-type: none"> <li>• Create &amp; implement plan for the sustainability &amp; retention of Town of Dolores businesses.</li> <li>• Reduce retail leakage.</li> <li>• Increase visitation to Boggy Draw &amp; McPhee.</li> </ul>
<p><b>5. Business Development:</b></p> <p>Fill Ute Mountain Industrial Park</p>	Med	<ul style="list-style-type: none"> <li>• <b>Ute Mt Ute Tribe</b></li> <li>• MCEDA</li> </ul>	<ul style="list-style-type: none"> <li>• Tribe</li> <li>• Region 9 EDD</li> <li>• County &amp; municipalities</li> <li>• Private industry</li> </ul>	Undetermined	Bring 3 new businesses employing up to 15 people	<ul style="list-style-type: none"> <li>• Increase number of businesses in county/ tribal land.</li> <li>• Diversify the economy.</li> <li>• Available space for industry.</li> </ul>
<p><b>6. Business Development:</b></p> <p>Recruit Businesses to Fill Vacant Spaces in Mancos</p>	Med	<ul style="list-style-type: none"> <li>• <b>Mancos</b></li> <li>• DoLA</li> </ul>	<ul style="list-style-type: none"> <li>• Town</li> <li>• OEDIT</li> <li>• EZ Tax credits &amp; other incentives</li> <li>• REDI Grant</li> </ul>	Undetermined	Bring new businesses employing up to 15 people	<ul style="list-style-type: none"> <li>• Increase sales tax revenue for Mancos.</li> <li>• Utilize Creative District Designation to Increase diversity of variety of goods &amp; services.</li> </ul>
<p><b>7. Business Development:</b></p> <p>Recruit Businesses to 20-acre Industrial Park in Cortez</p>	High	<ul style="list-style-type: none"> <li>• <b>Cortez</b></li> <li>• MCEDA</li> </ul>	<ul style="list-style-type: none"> <li>• Land</li> <li>• State &amp; federal funding</li> <li>• Incentives</li> </ul>	Undetermined	Undetermined	<ul style="list-style-type: none"> <li>• Increase number of jobs in County.</li> <li>• Diversify economy.</li> <li>• Create &amp; maintain inventory of available commercial &amp; industrial properties.</li> <li>• Market &amp; sell lots.</li> </ul>
<p><b>8. Business Development:</b></p> <p>Develop Strategic Plan for MCEDA which supports economic development priorities in Montezuma County communities</p>	Med	<ul style="list-style-type: none"> <li>• <b>MCEDA</b></li> <li>• Region 9 EDD</li> <li>• Towns</li> <li>• Ute Mountain Ute Tribe</li> </ul>	<ul style="list-style-type: none"> <li>• Memberships</li> <li>• Events/Fees</li> </ul>	Undetermined	1 FTE	<ul style="list-style-type: none"> <li>• Establish a strategic plan for the organization.</li> <li>• Align strategic goals with town &amp; county governments to support businesses (new &amp; existing).</li> <li>• Collaborate with community organizations that focus on economic development.</li> <li>• Pursue 501c3 status.</li> </ul>

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<p><b>9. Education:</b></p> <p>Increase the Graduation Rate in Montezuma County Schools</p>	High	<ul style="list-style-type: none"> <li>• <b>Cortez, Dolores &amp; Mancos School District</b></li> <li>• Ute Mt Ute Tribe</li> </ul>	<ul style="list-style-type: none"> <li>• Gateway to College Program</li> <li>• School Accountability Committees</li> <li>• Dept. of Education - BEST grants</li> <li>• Mill levy</li> </ul>	Undetermined	Gear Up Grant funds 1 FTE	<ul style="list-style-type: none"> <li>• Explore continuum of service from early childhood beyond high school.</li> <li>• Increase school readiness.</li> <li>• Identify &amp; address school student &amp; teacher retention issues.</li> <li>• Collaborate with Ute Mountain Tribe on programming.</li> <li>• Seek funding opportunities &amp; partnerships.</li> </ul>
<p><b>10. Education:</b></p> <p>Increase Distance Course Offerings &amp; Student Enrollment in Early College Concurrent Courses in Academic &amp; CTE programs offered by Pueblo Community College Southwest</p>	High	<ul style="list-style-type: none"> <li>• <b>Pueblo Community College Southwest (PCCSW)</b></li> <li>• Nine Regional School Districts</li> <li>• Fort Lewis College</li> </ul>	<ul style="list-style-type: none"> <li>• State funding from Colorado Community College, Carl Perkins Grant &amp; Amendment 50</li> <li>• Pueblo Community College</li> <li>• Regional school districts</li> <li>• Private &amp; public donations</li> <li>• Student fees</li> </ul>	<p>Faculty positions to accommodate student enrollment</p> <p>Capital investments for program start-ups, upgrades &amp; new technologies</p>	Retain existing faculty positions & increase staff through adjunct & part time employees as program enrollment demands	<ul style="list-style-type: none"> <li>• Respond to regional school district &amp; community priorities for college &amp; workforce training.</li> <li>• Increase post-secondary academic &amp; CTE opportunities at PCCSW in Montezuma County.</li> <li>• Through visionary leadership &amp; strong partnerships with FLC &amp; school districts, create a seamless college system that allows for students to achieve post-secondary goals &amp; workforce readiness.</li> <li>• Strengthen local business, school &amp; community partnerships with PCCSW.</li> <li>• Provide technical &amp; vocational opportunities that result in local workforce preparation &amp; advancement.</li> <li>• Build regional financial investment &amp; support.</li> <li>• Collaborate with regional education institutions to increase post-secondary training opportunities for all students through cost sharing efficiencies &amp; technology.</li> </ul>

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<p><b>11. Health &amp; Human Services:</b></p> <p>Sustain Southwest Memorial Hospital as a Primary Rural Provider.</p>	High	<ul style="list-style-type: none"> <li>• <b>Southwest Memorial Hospital Foundation</b></li> <li>• Colorado Rural Health Center</li> <li>• Axis Health System</li> <li>• Southwest Health Net</li> </ul>	<ul style="list-style-type: none"> <li>• Colorado Rural Outreach Placement Grants</li> <li>• Federal Rural Health Clinic Program</li> <li>• EZ Project designation</li> </ul>	Undetermined	Maintain current employee numbers of 335 per 2018 Economic Impact Study	<ul style="list-style-type: none"> <li>• Sustain medical community's ability to accept new Medicaid patients.</li> <li>• Sustain medical community's ability to accommodate growing aging population.</li> <li>• Implementation of tele-video capabilities through Axis Health Systems to allow patients access to specialty services such as psychiatry.</li> <li>• Keep Southwest Memorial Hospital Foundation as an Enterprise Zone Project.</li> <li>• Completed Economic Impact Study on Hospital job impact.</li> </ul>
<p><b>12. Health &amp; Human Services:</b></p> <p>Collective Impact Initiative – Team UP Builds Cradle to Career Collective Impact Partnerships to Serve At-Risk Children</p>	High	<ul style="list-style-type: none"> <li>• <b>United Way of Southwest CO</b></li> <li>• Four Corners Child Advocacy Center</li> <li>• Montezuma Cortez School District</li> <li>• Montezuma County Public Health</li> <li>• Montezuma County Social Services</li> <li>• School Community Youth Alliance</li> <li>• Southwest Montelores Early Childhood Council</li> <li>• Southwest CareNet</li> <li>• The Pinon Project</li> </ul>	<ul style="list-style-type: none"> <li>• Colorado Department of Public Health</li> <li>• Grants:                             <ul style="list-style-type: none"> <li>• Daniels Fund</li> <li>• Colorado Health Foundation</li> </ul> </li> <li>• Montezuma Cortez School District</li> <li>• Private donations</li> <li>• Serve Colorado – AmeriCorps</li> <li>• United Way of Southwest CO</li> </ul>	\$350-500k	<p>12 AmeriCorps members</p> <p>2-3 FTE per year</p>	<ul style="list-style-type: none"> <li>• Utilizing AmeriCorps Program to implement Team UP work.</li> <li>• Build a campaign around early childhood education.</li> <li>• Create a shared resource position for behavioral health services.</li> <li>• Implement the LENA program to build language development in young children.</li> <li>• Implement a speaker series on child safety topics addressing child abuse.</li> <li>• Reduce food insecurity by increasing the amount of food available &amp; improving the transportation of the food.</li> </ul>

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<p><b>13. Health &amp; Human Services:</b></p> <p>Host a Community Health Clinic on the Dolores High School Campus</p>	High	<ul style="list-style-type: none"> <li>• <b>Dolores School District RE-4A</b></li> <li>• <b>Every Child Pediatrics</b></li> <li>• Four Corners Youth Clinic</li> <li>• Southwest Open High School</li> </ul>	<ul style="list-style-type: none"> <li>• Colorado Department of Education</li> <li>• Caring for Colorado</li> <li>• SIMS Grants</li> </ul>	\$100K - staff: \$210-\$230K	<p>2 nurse practitioners</p> <p>1 mental health provider</p> <p>1 administrator</p> <p>1 Registered Nurse</p>	<ul style="list-style-type: none"> <li>• Improve access to medical &amp; mental health in the immediate Dolores area.</li> </ul>
<p><b>14. Historic Preservation:</b></p> <p>Complete Restoration &amp; Reuse of Calkins School Building in Cortez</p>	Low	<ul style="list-style-type: none"> <li>• <b>Cortez School District</b></li> <li>• Cortez Historic Preservation Board</li> <li>• Montezuma Housing Authority</li> <li>• Calkins Redevelopment LLC</li> </ul>	<ul style="list-style-type: none"> <li>• Cortez School District</li> <li>• Colorado Historical Society Board</li> <li>• State, Federal &amp; private sources</li> <li>• Private developer</li> <li>• Montezuma Housing Authority</li> </ul>	Undetermined	Construction jobs < 20	<ul style="list-style-type: none"> <li>• Restore the building to an historic &amp; functioning state.</li> <li>• Encourage redevelopment of other historic buildings.</li> <li>• Submit National Register designation.</li> <li>• Develop surrounding 6-acre parcel.</li> </ul>
<p><b>15. Historic Preservation:</b></p> <p>Create Montezuma Avenue Historic District</p>	Low	<ul style="list-style-type: none"> <li>• <b>Cortez Historic Preservation Board</b></li> <li>• Cortez</li> </ul>	<ul style="list-style-type: none"> <li>• Grant funding</li> <li>• Cortez</li> </ul>	Undetermined	N/A	<ul style="list-style-type: none"> <li>• Forty-one properties added to the City Register of Historic Places.</li> <li>• Submitted a CLG grant to continue inventorying properties.</li> <li>• History Colorado Grant awarded to develop 3-part podcast series with KSJD Radio.</li> <li>• Beautification &amp; protection of neighborhood.</li> </ul>

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<b>16. Historic Preservation:</b> Renovate Historic Mancos Opera House	Med	<ul style="list-style-type: none"> <li>• <b>VFW Post</b></li> <li>• Mancos</li> <li>• Mancos Valley Historical Society</li> </ul>	<ul style="list-style-type: none"> <li>• Town</li> <li>• State Historical Fund</li> <li>• Mancos Valley Historical Society</li> </ul>	Undetermined	Jobs during construction	<ul style="list-style-type: none"> <li>• Preserve historic building for public use.</li> <li>• Secured first round of grant funding for restoration.</li> </ul>
<b>17. Historic Preservation</b> Remodel County Social Services Building to House the Montezuma Heritage Museum	Med	<ul style="list-style-type: none"> <li>• <b>Montezuma County Historical Society</b></li> <li>• Montezuma County</li> <li>• City of Cortez</li> </ul>	<ul style="list-style-type: none"> <li>• County</li> <li>• Cortez</li> <li>• USDA</li> <li>• Ballantine Grant</li> <li>• Onward! Grant</li> </ul>	\$250k	Jobs during construction  2 FTE	<ul style="list-style-type: none"> <li>• Provide space for Montezuma Heritage Museum.</li> <li>• Curate historical artifacts to honor multi-heritage population in Montezuma County.</li> <li>• Develop historical &amp; STEM educational programs &amp; learning space for K-12, community members &amp; visitors including:                             <ul style="list-style-type: none"> <li>• research &amp; archive center</li> <li>• interactive exhibits</li> <li>• STEM exhibits</li> </ul> </li> <li>• Partner with area Chambers &amp; Tourism Office to attract visitors.</li> </ul>
<b>18. Housing:</b> Create Affordable Home Ownership & Educational Programs	Med	<ul style="list-style-type: none"> <li>• <b>HomesFund</b></li> <li>• Habitat for Humanity</li> <li>• Montezuma County</li> </ul>	<ul style="list-style-type: none"> <li>• CDFI</li> <li>• CDBG</li> <li>• Private contributions</li> </ul>	\$15k per unit	<ul style="list-style-type: none"> <li>• Workforce recruitment/retainment</li> </ul>	<ul style="list-style-type: none"> <li>• Explore ways to meet changing housing needs.</li> <li>• Expand the Homebuyer Education Classes into Montezuma County.</li> <li>• Provide information to Montezuma residents.</li> </ul>

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<p><b>19. Housing:</b></p> <p>Complete New Building and Implement New Programs for The Bridge Shelter</p>	High	<ul style="list-style-type: none"> <li>• <b>The Bridge Emergency Shelter</b></li> <li>• Cortez</li> <li>• Grace Fellowship Church</li> </ul>	<ul style="list-style-type: none"> <li>• DoLA</li> <li>• Onward! Golden Dreams Foundation</li> <li>• Gates Family</li> <li>• The Tides Foundation,</li> <li>• Ballantine Family Foundation</li> <li>• Private contributions</li> <li>• Federal</li> <li>• Home Loan Bank of Topeka's affordable housing program</li> </ul>	\$2.3 M	Jobs during construction	<ul style="list-style-type: none"> <li>• Provide shelter for 26 people.</li> <li>• Provide sobering space for up-to 15 people.</li> <li>• Provide day labor facilities &amp; an office.</li> <li>• Provide transitional apartments for about 24 people at a time.</li> <li>• Allow transitional apartments to be open year-round.</li> </ul>
<p><b>20. Land Use:</b></p> <p>Complete Rewrite City of Cortez Land Use Code to reflect Heart &amp; Soul Community Value-based Outcomes</p>	Low	<ul style="list-style-type: none"> <li>• <b>Cortez</b></li> <li>• <b>Community Advisory Team – Heart &amp; Soul</b></li> </ul>	<ul style="list-style-type: none"> <li>• Orton Family Foundation</li> <li>• Gates Family Foundation</li> <li>• Cortez</li> <li>• DoLA</li> <li>• American Planning Association</li> </ul>	N/A	One part-time Project Coordinator & one Planner position	<ul style="list-style-type: none"> <li>• Released the Draft Comprehensive Plan updates for review.</li> <li>• Identify the “Heart &amp; Soul” of Cortez to drive decision-making.</li> <li>• Strengthen long-term economic viability.</li> </ul>

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<b>21. Parks and Recreation:</b> Complete Path to Mesa Verde Trail	High	<ul style="list-style-type: none"> <li>• <b>Montezuma County</b></li> <li>• <b>Cortez</b></li> <li>• <b>Mancos</b></li> <li>• National Park Service</li> <li>• Mesa Verde National Park</li> <li>• Bureau of Land Mgt.</li> </ul>	<ul style="list-style-type: none"> <li>• CDOT Enhancement Funds</li> <li>• Federal highway funds</li> <li>• GoCO</li> </ul>	Undetermined	N/A	<ul style="list-style-type: none"> <li>• Develop a 7-mile multi-use trail from Mancos to the Mesa Verde Visitor Center</li> <li>• Connect Denny Lake to the Montezuma Fairgrounds.</li> <li>• Make improvements to Cottonwood Park &amp; Aqueduct Property &amp; other projects in Mancos Trails Master Plan.</li> </ul>
<b>22. Parks &amp; Recreation:</b> Lake McPhee Recreation Plan	High	<ul style="list-style-type: none"> <li>• <b>Montezuma County</b></li> <li>• Dolores</li> <li>• Colorado</li> <li>• US Forest Service</li> <li>• Bureau of Land Mgt</li> <li>• Dolores Water Conservation District</li> <li>• Colo. State Parks</li> </ul>	<ul style="list-style-type: none"> <li>• GoCO</li> <li>• USFS</li> <li>• BLM</li> <li>• USDA</li> <li>• Region 9 EDD</li> </ul>	Undetermined	N/A	<ul style="list-style-type: none"> <li>• Relocate/build a new marina for Lake McPhee.</li> <li>• Continue to act on short-term issues.</li> <li>• Create comprehensive development plan.</li> <li>• Recruit business marina services.</li> </ul>



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<p><b>23. Parks &amp; Recreation:</b> Pursue County-wide Trails Plan</p>	High	<ul style="list-style-type: none"> <li>• <b>Montezuma County Recreation Committee</b></li> <li>• Montezuma County</li> <li>• Greater Dolores Action</li> <li>• US Forest Service</li> <li>• Bureau of Land Mgt.</li> <li>• Municipalities</li> </ul>	<ul style="list-style-type: none"> <li>• Grants &amp; donations</li> <li>• GoCO</li> <li>• Private businesses</li> </ul>	Undetermined	Indirect jobs from increased tourism	<ul style="list-style-type: none"> <li>• Interconnect communities in Montezuma County by developing multi-use trails.</li> <li>• Identify &amp; mark trails for mountain biking &amp; hiking.</li> <li>• Attract &amp; promote bicycling.</li> <li>• Produce maps &amp; promote through Visitor Center, Chambers, &amp; recreation businesses.</li> <li>• Attract residents &amp; visitors to 4WD, OHV &amp; bicycle through 160 miles on a motorized route from Sage Hen on existing roads that would tie into the Rimrocker Trail from Montrose to Moab.</li> <li>• Address public access to BLM land south of Summit Lake via private land.</li> </ul>
<p><b>24. Parks &amp; Recreation:</b> Rebuild Playground at Joe Rowell Park</p>	High	<ul style="list-style-type: none"> <li>• <b>Town of Dolores</b></li> <li>• Dolores Playground Group</li> </ul>	<ul style="list-style-type: none"> <li>• Town of Dolores</li> <li>• Dolores Playground Group</li> <li>• GOCO</li> <li>• Colorado Healthy Kids Initiative</li> </ul>	\$250-350k	Jobs during construction	<ul style="list-style-type: none"> <li>• Restore playground access to youth in Dolores.</li> <li>• Provide playground access to visitors.</li> </ul>
<p><b>25. Public Infrastructure:</b> Address Native Fishery Health Below McPhee Reservoir</p>	Low	<ul style="list-style-type: none"> <li>• <b>Montezuma County</b></li> <li>• Lower Dolores Plan working group – Legislative Subcommittee</li> <li>• Implementation team</li> <li>• Water users</li> <li>• Conservation groups</li> <li>• Recreation users</li> <li>• Gov. entities</li> </ul>	<ul style="list-style-type: none"> <li>• State &amp; Federal funding sources when/if applicable</li> </ul>	Undetermined	N/A	<ul style="list-style-type: none"> <li>• Continue work on the 2013 Implementation Monitoring &amp; Evaluation Plan for Native Fish.</li> <li>• Continued discussions on ways that the native fish can be protected in the context of water supplies, Dolores Project contracts &amp; Colorado water law.</li> <li>• Community education.</li> </ul>

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<b>26. Public Infrastructure:</b> Reconstruct Main St. Bridge in Mancos	Med	<ul style="list-style-type: none"> <li>• Mancos</li> </ul>	<ul style="list-style-type: none"> <li>• Town</li> <li>• CDOT</li> </ul>	\$1M minimum	Jobs during construction	<ul style="list-style-type: none"> <li>• Meet safety &amp; structure needs into the future.</li> <li>• Secure match for CDOT off-system Bridge replacement program.</li> <li>• Engineering design completed.</li> </ul>
<b>27. Public Infrastructure:</b> Upgrade County Fairgrounds Facility & Explore Construction of a Convention Center	High	<ul style="list-style-type: none"> <li>• Montezuma County</li> </ul>	<ul style="list-style-type: none"> <li>• County</li> <li>• Municipalities</li> <li>• USDA</li> <li>• GoCO</li> <li>• DoLA</li> <li>• Private donations</li> </ul>	Undetermined	Possible manager position	<ul style="list-style-type: none"> <li>• Conduct study to identify demand, size, cost administration etc.</li> <li>• Secure funding sources &amp; organization partnerships.</li> <li>• Attract larger business, cultural &amp; educational events to the area.</li> <li>• Enhance County Fairgrounds property to host more people &amp; different types of events.</li> <li>• Partner with area Chambers &amp; Tourism Office to attract visitors.</li> </ul>
<b>28. Public Infrastructure:</b> Upgrade Town of Dolores Water & Wastewater Infrastructure	Low	<ul style="list-style-type: none"> <li>• Town of Dolores</li> <li>• DoLA</li> </ul>	<ul style="list-style-type: none"> <li>• DoLA</li> <li>• State &amp; Federal grants</li> </ul>	\$435k	Undetermined	<ul style="list-style-type: none"> <li>• Move waste water treatment from Lagoon to facility.</li> <li>• Increase water delivery systems, pressure &amp; quantity.</li> </ul>
<b>29. Public Lands:</b> Complete Planned Forest Service Road Projects	Med	<ul style="list-style-type: none"> <li>• US Forest Service</li> <li>• Bureau of Land Mgt</li> <li>• Montezuma County</li> </ul>	<ul style="list-style-type: none"> <li>• USFS</li> <li>• BLM</li> <li>• Federal Highway Administration</li> <li>• Cooperative agreement between Forest Service &amp; area Counties.</li> <li>• County</li> </ul>	Undetermined	Supports construction, recreation, tourism & timber jobs	<ul style="list-style-type: none"> <li>• Support upcoming timber sales.</li> <li>• Resurfacing &amp; brushing on Taylor Creek Road (NFSR 545).</li> </ul>
<b>30. Public Lands:</b> Resolve Jurisdiction of Dolores Norwood Road USFS Road 526	High	<ul style="list-style-type: none"> <li>• US Forest Service</li> <li>• Montezuma County</li> </ul>	<ul style="list-style-type: none"> <li>• Grants</li> <li>• County</li> <li>• US Forest Service</li> </ul>	Not defined	N/A	<ul style="list-style-type: none"> <li>• Gravel completed on 4 miles of road.</li> <li>• Define/resolve maintenance &amp; usage responsibilities between parties.</li> <li>• Resolve historic use rights.</li> </ul>

**MONTEZUMA COUNTY COMMUNITY DEVELOPMENT ACTION PLAN 2019**

<b>Project</b>	<b>Rank</b>	<b>Primary Partners</b>	<b>Funding Resources</b>	<b>Cost Estimate</b>	<b>Jobs</b>	<b>Outcomes &amp; Impacts</b>
<b>31. Public/Private Lands:</b> Address Forest Health, Water & Wildfire Risks	High	<ul style="list-style-type: none"> <li>• Colorado State Forest Service</li> <li>• Colorado State Extension Office</li> <li>• US Forest Service</li> <li>• Wildfire Adapted Partnership</li> <li>• Bureau of Land Mgt</li> <li>• Montezuma County Federal Lands Program</li> <li>• Fire Protection Districts</li> <li>• Timber Industry</li> <li>• Ute Mt Ute Tribe</li> </ul>	<ul style="list-style-type: none"> <li>• County Comprehensive Plan</li> <li>• National Fire Plan funds</li> <li>• Fire hazard mitigation contractors</li> <li>• USDA if private land</li> <li>• USFS</li> <li>• BLM</li> </ul>	Undetermined	Supports construction, recreation, tourism & timber jobs	<ul style="list-style-type: none"> <li>• Reduce fire risk.</li> <li>• Strengthen timber products industry.</li> <li>• Improve forest health.</li> <li>• Reduce risk to life &amp; property &amp; protect watershed/community infrastructure.</li> <li>• Defensible space education resulting in defensible space created around values at risk.</li> <li>• Reduce negative impacts of insect infestation.</li> </ul>

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<p><b>32. Telecommunications:</b> Expand Broadband Fiber Optic Connections Cortez &amp; Montezuma County</p>	High	<ul style="list-style-type: none"> <li>• <b>SW Colorado Council of Governments (SCAN project)</b></li> <li>• Cortez</li> <li>• Dolores</li> <li>• Mancos</li> <li>• Montezuma County</li> </ul>	<ul style="list-style-type: none"> <li>• DoLA</li> <li>• Cortez</li> <li>• Rural Electric Cooperatives</li> <li>• Long distance carriers</li> <li>• Rural Utility Service Funds</li> <li>• USDA-Broadband funding</li> </ul>	~\$10-14M for Cortez projects	One general manager position	<ul style="list-style-type: none"> <li>• Regional broadband plan.</li> <li>• Cortez broadband feasibility study.</li> <li>• Cortez Fiber Project – Fiber to The Home (FTTH) to meet needs of businesses, residents &amp; home-based businesses.</li> <li>• SWCCOG partnership with CDOT for funding opportunities through FCC Rural Healthcare to expand regional broadband backbone. Will include dark fiber available for leasing.</li> <li>• Higher bandwidth, increased speeds &amp; services throughout the County.</li> <li>• Advanced, enhanced telecom services.</li> <li>• Develop alternatives to the incumbent carriers to provide competition &amp; redundancy.</li> <li>• Fiber from Mancos Town Hall to water tank to increase capacity for ISP providers and wireless capacity for entire town.</li> <li>• Finish fiber installation &amp; loop in the Town of Dolores.</li> </ul>
<p><b>33. Transportation:</b> Implement Priority Projects in Capital Inventory Asset Plan</p>	High	<ul style="list-style-type: none"> <li>• <b>Mancos</b></li> <li>• <b>Mancos Chamber</b></li> </ul>	<ul style="list-style-type: none"> <li>• CDOT</li> <li>• Mancos</li> <li>• Chamber</li> </ul>	About \$900 per sign. Other costs undetermined based on phasing	N/A	<ul style="list-style-type: none"> <li>• Install Mancos wayfinding signage.</li> <li>• Identify areas in most immediate need of new sidewalk construction or rehabilitation.</li> <li>• Include maintenance plan.</li> <li>• Prioritize paving curbs, gutter and sidewalk projects.</li> <li>• Five-year plan to be approved by County.</li> </ul>

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<b>Project</b>	<b>Rank</b>	<b>Primary Partners</b>	<b>Funding Resources</b>	<b>Cost Estimate</b>	<b>Jobs</b>	<b>Outcomes &amp; Impacts</b>
<p><b>34. Transportation:</b> Expand Transit Networks throughout County</p>	Low	<ul style="list-style-type: none"> <li>• <b>Regional Transit Providers</b></li> <li>• Montezuma County</li> <li>• SW Colorado Council of Governments</li> <li>• CDOT</li> <li>• Municipalities</li> <li>• Ute Mt Ute Tribe</li> </ul>	<ul style="list-style-type: none"> <li>• CDOT</li> <li>• FHWA</li> <li>• Area governments</li> <li>• SWCCOG</li> </ul>	\$100K for existing public transit provider	Create a part-time mobility manager position	<ul style="list-style-type: none"> <li>• A public transit system that addresses commuter population needs.</li> <li>• Partnerships with existing transit systems &amp; providers to meet growing transit needs between Communities.</li> <li>• Participation in regional transit planning.</li> <li>• Maintain current transit services.</li> <li>• Recommendation from SWCCOG Transit Feasibility Report was to create intercity fixed route between Durango &amp; Cortez with stops at Durango West, Mancos &amp; the SW Colorado Community College.</li> </ul>

**MONTEZUMA COUNTY COMMUNITY DEVELOPMENT ACTION PLAN 2019**

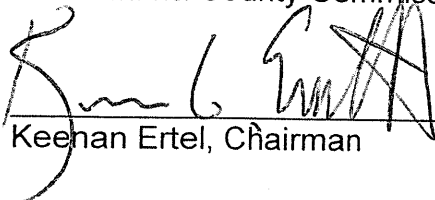
Project	Rank	Primary Partners	Funding Resources	Cost Estimate	Jobs	Outcomes & Impacts
<p><b>35. Transportation:</b> Complete Priority Highway, County Road &amp; Intersection Improvements</p>	High	<ul style="list-style-type: none"> <li>• CDOT</li> <li>• Montezuma County</li> <li>• Municipalities</li> <li>• Ute Mt Ute</li> <li>• Transport businesses</li> </ul>	<ul style="list-style-type: none"> <li>• Local match (Montezuma)</li> <li>• CDOT funding -- RAMP</li> <li>• SW Regional Transportation Planning Commission</li> </ul>	Approximately \$35M	<p>CDOT jobs</p> <p>Jobs during construction</p>	<p><b>CDOT:</b></p> <ul style="list-style-type: none"> <li>• US 160 Cortez downtown improvements.</li> <li>• US 160 priority culvert.</li> <li>• US 160 Mesa Verde chipseal from Mancos Hill MM 41.00 to Cortez.</li> <li>• US 160 passing lane north of Towaoc approximately 2 miles between MM 27.75 to MM 29.75.</li> <li>• Leveling course with HMA on US 491 from MP 36.8-MP 44.5 &amp; intersection improvements at Montezuma CR S &amp; Montezuma CR BB.</li> <li>• Consider transporting goods (freight) from &amp; through the region when making road improvements.</li> </ul> <p><b>County Roads:</b></p> <ul style="list-style-type: none"> <li>• Improve approximately 30 miles of county roads in 2019.</li> <li>• Chipseal sections on Roads H &amp; 31.</li> <li>• Grind &amp; replace sections on Roads P,M,T,BB,G.</li> <li>• 1 Layer chip overlay sections on Roads H.6/8 Loop,27,H,25.</li> <li>• Asphalt overlay sections on Roads 29,31,BB.</li> </ul>

MONTEZUMA COUNTY COMMUNITY DEVELOPMENT ACTION PLAN 2019

Project	Rank	Primary Partners	Funding Resources	Cost Estimate	Jobs	Outcomes & Impacts
<b>36. Workforce Development:</b>  Establish Work & Technology Training Infrastructure Project	High	<ul style="list-style-type: none"> <li>• Ute Mt Ute Tribe</li> <li>• SW Workforce Centers</li> <li>• Southwest Small Business Dev. Center</li> </ul>	<ul style="list-style-type: none"> <li>• SEEDS Grant (Sustainable Employment &amp; Economic Development Strategies)-- Dept of Health &amp; Human Services</li> <li>• HPOG (Health Professional Opportunity Grant)</li> <li>• Ute Mt Ute Tribe</li> </ul>	\$8.5 M over 5 years	10 to complete Entrepreneur Incubator program 15 youth to complete technical internships	<ul style="list-style-type: none"> <li>• Grow jobs &amp; develop businesses on the Ute Mountain Ute Tribal reservation.</li> <li>• Create Entrepreneur incubator to encourage business start-ups.</li> <li>• Raise high school graduation rates.</li> <li>• Coach &amp; tutor in computer/IT applications, provide business training &amp; mentors, STEM internships &amp; case management.</li> <li>• Increase number of tribal members in high paying technical &amp; professional careers.</li> </ul>

Approved this day 2/25/19

Montezuma County Commission

  
 Keenan Ertel, Chairman